Article title: How to Realize the Benefits of Point-of-Care Testing at the General Practice: A Comparison of Four High-Income Countries

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Supplementary file 1. Description of Factors

Each of the value networks was summarized in terms of seven key factors that support the successful adoption, implementation, sustainability, spread, and scale-up of service innovations, as identified by Nolte.¹ A brief description of the seven factors is provided in Table S1. Details of these factors are published elsewhere.¹

Table S1. Description of the Seven Factors Outlined by Nolte 1.

Factor	Description
Leadership and management	Support from all tiers of leadership and management in the healthcare system, including clear goals and guidelines.
Stakeholder involvement	Widespread stakeholder involvement during the implementation process, including developing structures and guidelines.
Dedicated and ongoing	Funding and support throughout the implementation process to guide
resources	the design and implementation, as well as for staff and capacity
	building.
Communication	Effective communication across and between all organizations
	involved with the implementation and definite appointment of roles responsibilities.
Adaption and integration to	For sustainability, the implementation has to be adapted to the local
local context	needs and possibly integration with existing policies.
Ongoing monitoring and	Assessing performance and identifying areas for improvement through
feedback	data collection at each GP.
Evaluation and demonstration	Assessing effectiveness and utilization through quality checks and
of effectiveness	monitoring.

References

1. Nolte E. How do we ensure that innovation in health service delivery and organization is implemented, sustained and spread? *WHO Reg Off Eur Policy Br.* 2018.