Article title: Delivery and Prioritization of Surgical Care in Canada During COVID-19: An Environmental Scan Journal name: International Journal of Health Policy and Management (IJHPM) Authors' information: Seremi Ibadin¹, Mary Brindle^{2,3}, Tracy Wasylak³, Jill Robert⁴, Stacey Litvinchuk³, Khara M. Sauro^{1,2,5,*} ¹Department of Community Health Sciences, Cumming School of Medicine, University of Calgary, Calgary, AB, Canada. ²Department of Surgery, Cumming School of Medicine, University of Calgary, Calgary, AB, Canada. ³Surgery Strategic Clinical Networks, Alberta Health Services, Calgary, AB, Canada. ⁴Surgery and Bone & Joint Health Strategic Clinical Networks, Alberta Health Services, Calgary, AB, Canada. ⁵Department of Oncology and Arnie Charbonneau Cancer Institute, Cumming School of Medicine, University of Calgary, Calgary, Calgary, AB, Canada. ***Correspondence to:** Khara M. Sauro; Email: <u>kmsauro@ucalgary.ca</u> **Citation:** Ibadin S, Brindle M, Wasylak T, Robert J, Litvinchuk S, Sauro KM. Delivery and prioritization of surgical care in Canada during COVID-19: an environmental scan. Int J Health Policy Manag. 2023;12:8007. doi:<u>10.34172/ijhpm.2023.8007</u>

Supplementary file 2

Table S1: Characteristics of Included Evidence Sources

S/N	Province/ Territory/ Federal	Institution	Document Author	Document Title	Document Type	Source	Document Date	Web Link
1.								https://www.albertaheal
				IPC Recommendations				thservices.ca/assets/heal
				for suspected or				thinfo/ipc/hi-ipc-
				confirmed COVID-19		Publicly		suspect-conf-
		Alberta Health	Alberta Health	Patients Requiring		available		emergency-urgent-
	AB	Services	Services	Surgery	Guideline	webpage	18-Apr-20	surgery.pdf
2.			Clinical					
		Alberta Health	Department Head,	Relaunch Plan for		Relevant		
	AB	Services	Surgery	Surgery - Information	Memo	department	1-May-20	NA

3.				Resumption of Surgery				
5.			Alberta Health	in Alberta: A Staged				
		Alberta Health		Approach to COVID-19		Relevant		
			Services (Alberta	11	DI		5 1 20	NT A
-	AB	Services	Surgical Initiative)	Surgical Recovery	Plan	department	5-Jun-20	
4.								https://www.albertaheal
				Annual Report 2019 -				thservices.ca/assets/abo
				2020 (Fiscal Year April		Publicly		ut/publications/2019-
		Alberta Health	Alberta Health	1, 2019 to March 31,		available		20-annual-report-web-
	AB	Services	Services	2020)	Report	webpage	24-Jun-20	version.pdf
5.								https://open.alberta.ca/d
								ataset/e07fb93b-806f-
								<u>4d91-bceb-</u>
								640ea4ba5473/resource
								<u>/c4890bfa-bc7c-48e2-</u>
								<u>8c95-</u>
								e34c9c15f1da/downloa
				AHS Performance		Publicly		d/health-ahs-review-
		Alberta Health	Alberta health	Review Proposed		available		implementation-plan-
	AB	Services	Services	Implementation Plan	Plan	webpage	13-Aug-20	2020-08.pdf
6.								https://www.alberta.ca/r
		Alberta						elease.cfm?xID=73205
		Government	Alberta	COVID-19 scheduled		Publicly		E921E67C-EAAC-
		Ministry of	Government	surgery backlog cut by	News	available		9C7F-
	AB	Health	Ministry of Health	88 per cent	Release	webpage	11-Sep-20	6E13A6B30D2AEB36
7.			ĺ					
								https://www.albertaheal
				Point-of-care risk		Publicly		thservices.ca/assets/heal
		Alberta Health	Alberta Health	assessment for Surgery		available		thinfo/ipc/hi-ipc-covid-
	AB	Services	Services	during COVID-19	Guideline	webpage	8-Dec-20	19-or-algorithm.pdf
8.	1							
								https://www.albertaheal
						Publicly		thservices.ca/assets/heal
		Alberta Health	Alberta Health	IPC PPE table for		available		thinfo/ipc/hi-ipc-ppe-
	AB	Services	Services	surgical suites	Guideline	webpage	17-Dec-20	tbl-surg-covid-19.pdf
				0			· = ••• = •	

9.	Surgical Services:				
7.	Pandemic Planning &				
	e				
	Mitigation Strategies -		D - 1 +		
Alberta Health Alberta H	0		Relevant	10 D 20	
AB Services Services	Services Slowdowns	Guideline d	department	18-Dec-20	
10.					https://www.alberta.ca/
	Review of Alberta's				assets/documents/health
	COVID-19 Pandemic		Publicly		-alberta-covid-19-
Government of	Response: March 1 to		available		pandemic-response-
AB Alberta KPMG	October 12, 2020	Report v	webpage	1-Jan-21	review-final-report.pdf
11.					https://www.alberta.ca/r
					elease.cfm?xID=77663
	Budget 2021: More	F	Publicly		291345CB-BE69-
Alberta Alberta	funding to reduce	News a	available		<u>E9A8-</u>
AB Government Governm	ent surgical wait times	Release v	webpage	5-Mar-21	171C5F17479D2BDC
12.	<u> </u>				
College of College of	f				https://cpsa.ca/news/fro
Physicians and Physician	s and From AHS: Surgical	I	Publicly		m-ahs-surgical-covid-
Surgeons of Surgeons	of COVID-19 Wave 2	News a	available		19-wave-2-recovery-
AB Alberta Alberta	Recovery Plan	Release v	webpage	8-Apr-21	plan/
13.	AHS postpones some		10		
	non-urgent surgeries to	F	Publicly		https://www.albertaheal
Alberta Health Alberta H	0 0		available		thservices.ca/news/Page
AB Services Services	hospital capacity			27-Aug-21	16153.aspx
14.				8	https://www.albertaheal
					thservices.ca/assets/info
		I I	Publicly		/ppih/if-ppih-covid-19-
Alberta Health Alberta H	ealth CMO SMOH Notice		available		cmo-update-2021-08-
AB Services Services	for AHS Medical Staff	-		27-Aug-21	27.pdf
ADServicesServices15.				27 1 Jug-21	<u>27.pu</u>
1.5.	AHS postpones	F	Publicly		https://www.albertaheal
Alberta Health Alberta H			available		thservices.ca/news/Page
AB Services Services	to COVID-19		webpage	3-Sep-21	16174.aspx
16. Services Services					i
	AHS Continues to	F	Publicly		https://www.albertaheal
Alberta Health Alberta H	ealth schedule prioritized	News a	available		thservices.ca/news/Page
AB Services Services	cancer surgeries	Release	webpage	9-Sep-21	16186.aspx

17.				Untitled_To ensure we				
				are working as a				
				consolidated system, all				
		A 11	A 11	zones are expected to		Delesser		
	4.0	Alberta Health	Alberta Health	implement the	0.11	Relevant	15.0 01	
10	AB	Services	Services	following	Guideline	department	15-Sep-21	NA
18.								
			Alberta Health					
			Services (Vice					
			President & Chief					
			Operating Officer,					
			Clinical Operations					
			& Vice President &	Immediate Activation				
		Alberta Health	Medical Director,	of Highest Level Surge		Relevant		
	AB	Services	Clinical Operations	Response Plans	Memo	department	15-Sep-21	NA
19.				AHS Facilities				
				Temporary Bed/Space				
				Reduction: Surgical		Publicly		https://www.albertaheal
		Alberta Health	Alberta Health	reduction by zone due	News	available		thservices.ca/br/Page17
	AB	Services	Services	to COVID-19	Release	webpage	20-Sep-21	709.aspx
20.			Alberta Health					
			Services (Vice					
			President & Chief					
			Operating Officer,					
			Clinical Operations					
			& Vice President &					
			Medical Director,					
			Clinical					
			Operations,					
			Provincial Surgery					
			Operations	Immediate Activation				
			committee Co-	of Highest Level Surge				
			Chairs, Alberta	Response Plans:				
		Alberta Health	Surgical Initiative	Surgical Guidelines		Relevant		
	AB	Services	Lead	Updated	Memo	department	22-Sep-21	

21.			Alberta Health					
21.								
			Services (Vice					
			President & Chief					
			Operating Officer,					
			Clinical Operations					
			& Vice President &					
			Medical Director,					
			Clinical					
			Operations,					
			Provincial Surgery					
			Operations	Immediate Activation				
			committee Co-	of Highest Level Surge				
			Chairs, Alberta	Response Plans:				
		Alberta Health	Surgical Initiative	Surgical Guidelines		Relevant		
	AB	Services	Lead	Updated	Memo	department	24-Sep-21	NA
22.		Alberta Health	Alberta Health	Concer Surgery		Relevant		
	AB			Cancer Surgery	Mama		29 Sam 21	NT A
	AB	Services	Services	Pandemic Protocol Post COVID-19	Memo	department	28-Sep-21	NA
23.								
			A 11 / TT 1/1	Playbook: Managing				
			Alberta Health	Impact and Maximizing				
		Alberta Health	Services (Strategic	Resiliency of Alberta's	DI	Relevant	1.0.4.21	NT A
2.1	AB	Services	Clinical Networks)	Health System_Draft	Plan	department	1-Oct-21	NA
24.				Alberta Pandemic				
				Surgery Resumption				
				Framework: A				
				Framework to Support				
			Alberta Health	Graduated Approach to				
		Alberta Health	Services (Alberta	Surgical Service		Relevant		
	AB	Services	Surgical Initiative)	Reinstatement	Plan	department	13-Oct-21	NA
25.				2021-22 Bi-Annual				
				Performance Report:				
				Measuring Progress on				
				Year 2 of the AHS				https://www.albertaheal
				2020-2022 Health Plan		Publicly		thservices.ca/assets/abo
		Alberta Health	Alberta Health	April 1, 2021 -		available		ut/publications/ahs-pub-
	AB	Services	Services	Spetember 30, 2021	Report	webpage	14-Dec-21	<u>pr-2021-22-q2.pdf</u>

26.				Guidance for surgery				
20.				after COVID-19				
				infection: Timing of				https://www.albertaheal
			Alberta Health	surgery following				thservices.ca/assets/info
			Services (Surgery	recovery from COVID-		Publicly		/ppih/if-ppih-covid-19-
		Alberta Health	Strategic Clinical	19 TO reduce risk of		available		guidance-surgery-after-
	AB	Services	Network)	postoperative mortality	Guideline	webpage	20-Jan-22	covid-19.pdf
27.						Publicly		
		Government of	Government of	Budget 2022 Fiscal		available		https://open.alberta.ca/p
	AB	Alberta	Alberta	Plan: Moving Forward	Plan	webpage	24-Feb-22	ublications/budget-2022
28.								https://corealberta.ca/ne
				Budget 2022:		Publicly		ws/budget-2022-
		Government of	Government of	Increasing health-care		available		increasing-health-care-
	AB	Alberta	Alberta	capacity, surgeries	Plan	webpage	25-Feb-22	capacity-surgeries
29.				Alberta Provincial				
				Surgery Recovery Plan:				
				Application of the				
				Alberta Surgical				
				Initiative as the				
				Framework for				
			A 11 . TT 1.1	Pandemic Recovery and		DI		
		Alberta Health	Alberta Health	Surgery Wait Time	DI	Relevant	11 4 00	
20	AB	Services	Services	Reduction	Plan	department	11-Apr-22	NA
30.				Messages from Mauro				
				Chies & Dr. Laura				
				McDougall - AHS				
				Update: Surgical wait				
				list reduced, COVID-19				
			Alberta Health	hospitalizations and ICU admission on rise,				
			Services (Interim	Health Link sets new		Publicly		
		Alberta Health	AHS President and	record for annual		available		
	AB	Services	CEO & SMOH)	callers	Memo	webpage	14-Apr-22	
	110	001 11003		cultors		webpage	1 + 11p1-22	

31.			Alberta Health Services (Interim	Messages from Mauro Chies & Dr. Laura McDougall - AHS Update: Expanding Access to Surgery in		Publicly		https://www.albertaheal thservices.ca/assets/info /ppih/if-ppih-covid-19-
	AB	Alberta Health Services	AHS President and CEO & SMOH)	Central and South Zones	Memo	available	0.5 m 22	ceo-message-2022-04- 14.pdf
32.	AD	Services	CEU & SMOH)		Memo	webpage	9-Sep-22	<u>14.pui</u>
52.	BC	Northern Health	Northern Health	Non-urgent scheduled surgeries postponed	News Release	Publicly available webpage	17-Mar-20	https://stories.northernh ealth.ca/news/non- urgent-scheduled- surgeries-postponed
33.								http://www.bccancer.bc
34.	BC BC	Provincial Health Services Authority BC Ministry of Health	Provincial Health Services Authority BC Ministry of Health	Provincial Cancer Clinical Management Guidelines in Pandemic Situation (COVID-19) Current Version as of April 14, 2020 A Commitment to Surgical Renewal in B.C.	Guideline	Publicly available webpage Publicly available webpage	14-Apr-20 7-May-20	<u>.ca/health-</u> <u>professionals-</u> <u>site/Documents/Provinc</u> <u>ial Cancer Therapy</u> <u>Clinical Management</u> <u>Guidelines in Pandemic</u> <u>situation (COVID-</u> <u>19)_April 14 2020.pdf</u> <u>https://www2.gov.bc.ca</u> <u>/assets/gov/health/cond</u> <u>ucting-health-</u> <u>research/surgical-</u> renewal-plan.pdf
35.	20			2.0.			/ 1114/ 20	https://www.fraserhealt
	BC	Fraser Health	Fraser Health	Virtual pre-admission for surgery to keep you	News	Publicly available	11-May-	h.ca/news/2020/May/vi rtual-pre-admission-for- surgery-to-keep-you- safe-at-home -
	BC	Fraser Health	Fraser Health	safe at home	Release	webpage	20	<u>.Yrmo2uzMKq</u>

36.								https://www.islandhealt
201								h.ca/news/news-
				Island Health begins		Publicly		releases/island-health-
				implementing surgical	News	available	12-May-	begins-implementing-
	BC	Island Health	Island Health	renewal plan	Release	webpage	20	surgical-renewal-plan
37.	20			Daily update: Keeping				http://www.vch.ca/Doc
0,11				patients safe as		Publicly		uments/COVID-19-
		Vancouver	Vancouver Coastal	scheduled elective	News	available	15-May-	Daily-Update-May-
	BC	Coastal Health	Health	surgeries resume	Release	webpage	20	15.pdf
38.	20							https://www.fraserhealt
0.01								h.ca/news/2020/May/fr
								aser-health-provides-
				Fraser Health provides		Publicly		update-on-elective-
				update on elective	News	available	29-May-	surgeries -
	BC	Fraser Health	Fraser Health	surgeries	Release	webpage	20	.YrnY0OzMK3I
39.	DC			surgenes	Release	webpuge	20	http://www.phsa.ca/abo
57.		Provincial		Provincial Health				ut-
		Health		Service Authority		Publicly		site/Documents/2020-
		Services	Provincial Health	2020//21 - 2022/23		available		21-2022-23-Service-
	BC	Authority	Services Authority	Service Plan	Plan	webpage	17-Sep-20	Plan.pdf
40.				BC continues to		Publicly	· · · · · · · ·	https://news.gov.bc.ca/r
		BC Ministry of	BC Ministry of	advance surgical	News	available		eleases/2021HLTH005
	BC	Health	Health	renewal achievement	Release	webpage	19-Mar-21	5-000513
41.				Province strengthens		Publicly		https://news.gov.bc.ca/r
		BC		COVID-19 measures	News	available		eleases/2021HLTH023
	BC	Government	BC Government	for safer holiday season	Release	webpage	21-Dec-21	4-002431
42.				Options for Operating				
				Room Configuration				
				and Use When a Patient				http://www.bccdc.ca/He
				with Suspected or				alth-Professionals-
				Confirmed COVID-19		Publicly		Site/Documents/COVI
		BC Ministry of	BC Ministry of	Requires Emergent		available		D19_ORConfigUseEm
	BC	Health	Health	Surgery	Guideline	webpage	12-Jan-22	ergentSurgery.pdf

43.				Year 2 of surgical				
15.				renewal delivers most				
				surgeries ever		Publicly		https://news.gov.bc.ca/r
		BC Ministry of	BC Ministry of	completed in a year in	News	available		eleases/2022HLTH013
	BC	Health	Health	B.C.	Release	webpage	4-May-22	4-000708
44.				Infection Prevention				
				and Control (IPC)				http://www.bccdc.ca/He
				Protocol for Adult				alth-Professionals-
				Surgical Procedures		Publicly		Site/Documents/COVI
		BC Ministry of	BC Ministry of	During the Covid-19		available	11-May-	D19_IPCProtocolSurgi
	BC	Health	Health	Pandemic	Guideline	webpage	22	calProceduresAdult.pdf
45.				Infection Prevention				http://www.bccdc.ca/He
				and Control (IPC)				alth-Professionals-
				Protocol for Paediatric				Site/Documents/COVI
				Surgical Procedures		Publicly		D19_IPCProtocolSurgi
		BC Ministry of	BC Ministry of	During the Covid-19		available		calProceduresPediatric.
	BC	Health	Health	Pandemic	Guideline	webpage	Undated	<u>pdf</u>
46.								http://www.bccdc.ca/He
								alth-Professionals-
								Site/Documents/COVI
				COVID-19 and Adult		Publicly		<u>D-</u>
		BC Ministry of	BC Ministry of	Surgeries: How We Are	Informational	available		<u>19_Adult_Surgical_Pati</u>
	BC	Health	Health	Keeping You Safe	/Handout	webpage	Undated	ent_Handout.pdf
47.								http://www.bccdc.ca/He
								alth-Professionals-
				COVID-19 and				Site/Documents/COVI
				Paediatric Procedure:		Publicly		$\frac{D}{10}$
		BC Ministry of	BC Ministry of	How We Are Keeping	Informational	available		<u>19 Pediatric Surgical</u>
40	BC	Health	Health	Your Child Safe	/Handout	webpage	Undated	Patient_Handout.pdf
48.					NT	Publicly		https://news.gov.mb.ca/
		Manitoba	Manitoba		News	available	10 14 20	<u>news/index.html?item=</u>
40	MB	Government	Government	COVID-19 Bulletin #16	Release	webpage	18-Mar-20	<u>46997</u>
49.		Manitoba	Manitoba		News	Publicly available		https://news.gov.mb.ca/
	MB			COUD 10 Dullotin #61			24 Amm 20	<u>news/?archive=&item=</u>
	WID	Government	Government	COVID-19 Bulletin #61	Release	webpage	24-Apr-20	<u>47621</u>

50.								https://news.gov.mb.ca/
50.				Province issues request		Publicly		news/index.html?item=
		Manitoba	Manitoba	to address surgery	News	available		48549&posted=2020-
	MB	Government	Government	backlog	Release	webpage	2-Jul-20	07-02
51.					Iteretase	in copuge	200120	https://news.gov.mb.ca/
011				Province awards		Publicly		news/index.html?item=
		Manitoba	Manitoba	contracts to address	News	available		49083&posted=2020-
	MB	Government	Government	surgery backlog	Release	webpage	17-Aug-20	08-17
52.				Southern Health-Sante				
				Sud moves to critical				https://news.gov.mb.ca/
				(red) on RESTARTMB		Publicly		news/index.html?item=
		Manitoba	Manitoba	pandemic response	News	available		49617&posted=2020-
	MB	Government	Government	system	Release	webpage	6-Nov-20	11-06
53.								https://www.gov.mb.ca/
						Publicly		asset_library/en/restart
		Manitoba	Manitoba	Restart MB Pandemic	News	available		mb/pandemic_response
	MB	Government	Government	Response System	Release	webpage	7-Jan-21	_system.pdf
54.				Province adding				
				surgical capacity to		Publicly		https://news.gov.mb.ca/
		Manitoba	Manitoba	begin addressing	News	available		news/index.html?item=
	MB	Government	Government	surgery backlog	Release	webpage	8-Jan-21	<u>50202</u>
55.				COVID-19 Operating				https://sharedhealthmb.
				Room Risk		Publicly		ca/files/covid-19-risk-
				Stratification for		available		stratification-for-
	MB	Shared Health	Shared Health	Surgical Patients	Guideline	webpage	23-Feb-21	surgical-patients.pdf
56.				Province commits \$1.2				https://news.gov.mb.ca/
				billion for COVID-19		Publicly		<pre>news/index.html?item=</pre>
		Manitoba	Manitoba	Response in Budget	News	available		<u>51079&posted=2021-</u>
	MB	Government	Government	2021	Release	webpage	6-Apr-21	<u>04-06</u>
57.				Province steps up				
				preparedness for				
				COVID-19 fourth				
				wave, moves to				
				restricted (orange) level		Publicly		https://news.gov.mb.ca/
		Manitoba	Manitoba	on pandemic response	News	available		<u>news/index.html?item=</u>
	MB	Government	Government	system	Release	webpage	1-Oct-21	<u>52562</u>

58.				Task Force established		Publicly		https://news.gov.mb.ca/
200		Manitoba	Manitoba	to address diagnostic	News	available		news/index.html?item=
	MB	Government	Government	and surgical backlogs	Release	webpage	8-Dec-21	52823
59.								
						Publicly		https://sharedhealthmb.
				Surgical Prioritization	News	available		<u>ca/news/2021-12-19-</u>
	MB	Shared Health	Shared Health	Underway	Release	webpage	19-Dec-21	surgical-prioritization/
60.				Diagnostic and Surgical				
				Recovery Task Force				
				Delivering		Publicly		
		Manitoba	Manitoba	Improvements for	News	available		https://www.gov.mb.ca/
	MB	Government	Government	Manitobans	Release	webpage	19-Jan-22	dsrecovery/index.html
61.				Manitoba provides				
				update on the		Publicly		https://news.gov.mb.ca/
		Manitoba	Manitoba	diagnostic and surgical	News	available		news/?archive=&item=
	MB	Government	Government	recovery task force	Release	webpage	30-Mar-22	<u>54024</u>
62.								https://news.gov.mb.ca/
								news/index.html?item=
				Budget 2022 provides				54179 - :~:text=Budget
				historic \$7.2 billion				2022 prioritizes the
				investment to		Publicly		health,Minister
		Manitoba	Manitoba	strengthen health care	News	available		Cameron Friesen
	MB	Government	Government	for all Manitobans	Release	webpage	12-Apr-22	announced today.
63.				Provincial Guidance for			1	
				COVID-19: A Return				
				to Symptomatic Testing				https://sharedhealthmb.
				Infection Prevention		Publicly		ca/files/covid-19-
				and Control Risk and		available		admission-preop-
	MB	Shared Health	Shared Health	Response	Guideline	webpage	15-Jun-22	testing.pdf

64.								https://www.hscfoundat
								ion.mb.ca/announceme
				Health Sciences Centre				nts/health-sciences-
				Foundation Launches				centre-foundation-
				"operation Excellence"				launches-operation-
				- A \$100 Million				excellence-a-100-
				Capital Campaign to				million-capital-
		Health		Develop Surgical and				campaign-to-develop-
		Sciences		Diagnostic Capacity at		Publicly		surgical-and-diagnostic-
		Centre	Health Sciences	HSC, Manitoba's	News	available		capacity-at-hsc-
	MB	Foundation	Centre Foundation	Hospital	Release	webpage	22-Jun-22	manitobas-hospital/
65.						D 11' 1		
		D		Surgery & Diagnostic		Publicly		https://doctorsmanitoba.
		Doctors		Backlog: New	D (available		<u>ca/about-us/advocacy-</u>
	MB	Manitoba	Doctors Manitoba	Estimates & Progress	Report	webpage	28-Jun-22	policy/backlog
66.				Manitoba Government				
				connecting patients		Dublicly		https://paus.cou.mh.co/
		Manitoba	Manitoba	with faster hip and knee surgeries through	News	Publicly available		https://news.gov.mb.ca/ news/?archive=&item=
	MB	Government	Government	partnerships	Release	webpage	24-Aug-22	<u>56058</u>
67.	MD	Oovernment	Oovernment	partiterships	Kelease	webpage	24-Aug-22	50038
07.								https://www.canada.ca/
								en/health-
								canada/corporate/transp
								arency/health-
								agreements/bilateral-
								agreement-pan-
								canadian-virtual-care-
								priorities-covid-
								19/manitoba-action-
								<u>plan.html -</u>
						D 1 11 1		:~:text=VCOP provides
						Publicly		service to patients, or
		Manitoba	Manitoba	Manitoba Virtual Care	DI	available	7.0 / 22	following discharge
	MB	Government	Government	Action Plan	Plan	webpage	7-Oct-22	from hospital.

68.						Publicly		
		Manitoba	Manitoba	Diagnostic and Surgical		available		https://www.gov.mb.ca/
	MB	Government	Government	Recovery Task Force	Plan	webpage	Undated	dsrecovery/index.html
69.								https://www2.gnb.ca/co
		Government of		Revised/ State of		Publicly		ntent/gnb/en/news/news
		New	Office of the	emergency declared in	News	available		_release.2020.03.0139.
	NB	Brunswick	Premier	response to COVID-19	Release	webpage	19-Mar-20	html
70.								https://horizonnb.ca/ne
								ws-releases/ceo-
				CEO Statement:				statement-horizon-is-
		Horizon	Horizon Health	Horizon is entering a		Publicly		entering-a-new-phase-
		Health	Network Presdient	new phase in its	News	available		in-its-response-to-
	NB	Network	and CEO	response to COVID-19	Release	webpage	8-May-20	<u>covid-19/</u>
71.				Province moves to				https://www2.gnb.ca/co
		Government of		Phase 2 (Orange) of		Publicly		ntent/gnb/en/news/news
		New	Office of the	recovery plan; no new	News	available		<u>_release.2020.05.0261.</u>
	NB	Brunswick	Premier	cases of COVID-19	Release	webpage	8-May-20	html
72.								https://www.fmnb.ca/m
		New		Moving health care				oving-health-care-
		Brunswick	President of New	forward in New		Publicly		forward-in-new-
		Medical	Brunswick Medical	Brunswick during	News	available	23-May-	brunswick-during-
	NB	Society	Society	COVID-19	Release	webpage	20	
73.								https://horizonnb.ca/ne
								ws-releases/services-to-
				Services to continue at				continue-at-horizons-
		Horizon		Horizon's The Moncton		Publicly		the-moncton-hospital-
		Health	Horizon Health	Hospital during	News	available		during-covid-19-
	NB	Network	Network	COVID-19 outbreak	Release	webpage	8-Oct-20	outbreak/
74.								https://www.vitalitenb.c
				Vitale Health Network				<u>a/en/news/vitalite-</u>
				adjusting to the				health-network-
				transition to Orange		D 11' 1		adjusting-transition-
		X7' (1 TT 1/1	X7' , 1 XX 1,1	level in the	N	Publicly		orange-level-
		Vitale Health	Vitale Health	Edmundston region	News	available	11 D 20	edmundston-region-
	NB	Network	Network	(Zone 4)	Release	webpage	11-Dec-20	zone-4

75.								https://www.vitalitenb.c
75.				COVID-19: All Vitale				a/en/news/covid-19-all-
				Health Network		Publicly		vitalite-health-network-
		Vitale Health	Vitale Health	hospitals and facilities	News	available		hospitals-and-facilities-
	NB	Network	Network	in red alert phase	Release	webpage	7-Oct-21	red-alert-phase
76.				•				https://www.vitalitenb.c
				COVID-19: Vitale				a/en/news/covid-19-
				Health Network adjusts				vitalite-health-network-
				to return to yellow		Publicly		adjusts-return-yellow-
		Vitale Health	Vitale Health	phase in Zone 1	News	available		phase-zone-1-moncton-
	NB	Network	Network	(Moncton region)	Release	webpage	23-Oct-21	region
77.								https://horizonnb.ca/ne
								ws-releases/status-
		Horizon		Status Report -		Publicly		report-covid-19-
		Health	Horizon Health	COVID-19 Outbreaks	News	available		outbreaks-and-hospital-
	NB	Network	Network	and Hospital Operations	Release	webpage	21-Dec-21	operations-4/
78.								https://www.vitalitenb.c
				COVID-19: Alert Level		Publicly		a/en/news/covid-19-
		Vitale Health	Vitale Health	Increase in All Network	News	available		alert-level-increase-all-
	NB	Network	Network	Facilities	Release	webpage	31-Dec-21	network-facilities
79.								https://stancassidy.ca/h
								ome/media-
								centre/horizon-
		Horizon		Status Report - Horizon		Publicly		news/20211231_horizo
		Health	Horizon Health	hospitals return to Red	News	available		<u>n_status_rapport_red_p</u>
	NB	Network	Network	alert	Release	webpage	31-Dec-21	hase_protocols_nr.aspx
80.				New testing and				
				isolation measures to				https://www2.gnb.ca/co
				mitigate impacts of				ntent/gnb/en/departmen
		Government of	~ .	Omicron variant/school		Publicly		ts/education/news/news
		New	Government of	moving to home	News	available		<u>_release.2021.12.0944.</u>
	NB	Brunswick	New Brunswick	learning	Release	webpage	31-Dec-21	html
81.								https://horizonnb.ca/ne
		Horizon	TT 1 TT 1.1			Publicly		ws-releases/status-
	NE	Health	Horizon Health	Status Report - Hospital	News	available		report-hospital-
	NB	Network	Network	Operations	Release	webpage	7-Jan-22	operations/

82.								https://horizonnb.ca/ne
02.								ws-releases/horizon-
		Horizon		Horizon resuming non-		Publicly		resuming-non-urgent-
		Health	Horizon Health	urgent surgeries,		available		surgeries-outpatient-
	NB	Network	Network	outpatient appointments	Report	webpage	12-Feb-22	appointments/
83.					Report	webpuge	1210022	https://www.vitalitenb.c
05.				Community Update -		Publicly		a/en/news/community-
		Vitale Health	Vitale Health	February 18, 2022:	News	available		update-february-18-
	NB	Network	Network	Situation Report	Release	webpage	18-Feb-22	2022
84.				Situation Report	Keledse	webpage	10-1 00-22	
04.				Community Update -		Publicly		https://www.vitalitenb.c
		Vitale Health	Vitale Health	April 1, 2022: Situation	News	available		a/en/news/community-
	NB	Network	Network	Report	Release	webpage	1-Apr-22	update-april-1-2022
85.				-			•	https://www2.gnb.ca/co
								ntent/dam/gnb/Departm
								ents/h-
						Publicly		s/pdf/en/Publications/A
		Department of	Department of	Annual Report 2020 -		available		nnualReport_2020-
	NB	Health	Health	2021	Report	webpage	Undated	2021.pdf
86.					•			
								https://www2.gnb.ca/co
				Stabilizing Health Care:		Publicly		ntent/dam/gnb/Departm
		Department of	Department of	An Urgent Call to		available		ents/h-s/pdf/Stabilizing-
	NB	Health	Health	Action	Plan	webpage	Undated	health-care.pdf
87.								https://www.rwjbh.org/r
								wj-university-hospital-
								new-
								brunswick/patients-
								visitors/temporary-
		Robert Wood		Safe surgery during				changes-to-services-
		Johnson	Robert Wood	COVID-19 at RWJUH		Publicly		and-visitation-pol/safe-
		University	Johnson University	New Brunswick:	Informational	available		surgery-during-covid-
	NB	Hospital	Hospital	Keeping everyone safe	/Handout	webpage	Undated	19/
88.		•						
						Publicly		
				Preparing for surgery	Informational	available		https://www.vitalitenb.c
	NB	Vitale Health	Vitale Health	(Orange level)	/Handout	webpage	Undated	<u>a/en/covid-</u>

								19/preparing-for-
								surgery
89.								https://www.westernhea
								lth.nl.ca/news/841/603/
						Publicly		Western-Health-to-
		Western		Western Health to	News	available		Resume-Some-
	NL	Health	Western Health	resume some services	Release	webpage	13-Mar-20	Services/
90.								https://westernhealth.nl.
						Publicly		ca/news/830/603/Weste
		Western		Western Health	News	available		rn-Health-Imposes-
	NL	Health	Western Health	imposes restriction	Release	webpage	15-Mar-20	Restrictions/
91.				^				https://www.centralheal
								th.nl.ca/post/central-
								health-to-reduce-
								elective-and-non-
								urgent-services-and-
								procedures-around-the-
								region - :~:text=Central
								Health is advising
								the,Chief Medical
								Officer of
								Health.&text=Only
				Central Health to				urgent%2Femergent
				reduce elective and				surgeries will take
				non-urgent services and		Publicly		place.&text=All other
				procedures around the	News	available		elective surgeries will
	NL	Central Health	Central Health	region	Release	webpage	19-Mar-20	be rebooked.
92.								https://westernhealth.nl.
								ca/news/845/603/Weste
				Western Health		Publicly		rn-Health-Increasing-
		Western		Increasing Services	News	available		Services-During-Alert-
	NL	Health	Western Health	During Alert Level 3	Release	webpage	10-Jun-20	Level-3/

93.								
93.								https://www.centralheal
								th.nl.ca/post/central-
				Central Health to				health-to-reduce-
				reduce elective and				elective-and-non-
				non-urgent services and		Publicly		urgent-services-and-
				procedures around the	News	available		procedures-around-the-
	NL	Central Health	Central Health	region	Release	webpage	15-Feb-21	region-1
94.								https://www.centralheal
								th.nl.ca/post/central-
								health-to-reduce-
				Central health to reduce				elective-and-non-
				elective and non-urgent		Publicly		urgent-services-and-
				services and procedures	News	available	24-May-	procedures-under-alert-
	NL	Central Health	Central Health	under Alert Level 4	Release	webpage	21	level-4
95.								https://www.assembly.n
								l.ca/business/electronic
						Publicly		documents/CentralHealt
				Annual Performance		available		hAnnualReport2020-
	NL	Central Health	Central Health	Report 2020 - 2021	Report	webpage	29-Jun-21	<u>21.pdf</u>
96.								https://findadoctornl.ca/
								site/uploads/2022/03/20
								22.03.11-News-
								Release-Doctors-sound-
		Newfoundland						alarm-over-cancelled-
		and Labrador	Director of	Doctors sound alarm		Publicly		surgeries-and-delayed-
		Medical	Communications &	over cancelled surgeries	News	available		cancer-care-FINAL-
	NL	Association	Public Affairs	and delayed cancer care	Release	webpage	11-Mar-22	<u>1.pdf</u>
97.								
		Government of	Government of			Publicly		https://www.gov.nl.ca/r
		Newfoundland	Newfoundland and	Surgical Task Force	News	available		eleases/2022/exec/0616
	NL	and Labrador	Labrador	Members Announced	Release	webpage	16-Jun-22	<u>n01/</u>

0.9								
98.								https://www.easternheal
								<u>th.ca/wp-</u>
								content/uploads/2021/0
						Publicly		<u>5/Eastern-</u>
				Strategic Health Plan		available		Health_Strategic-
	NL	Eastern Health	Eastern Health	2020 - 2023	Plan	webpage	Undated	Plan_2020-23.pdf
99.								https://www.nshealth.ca
				Many NSHA services				/news/many-nsha-
		Nova Scotia		reduced or suspended		Publicly		services-reduced-or-
		Health	Nova Scotia Health	as part of COVID-19	News	available		suspended-part-covid-
	NS	Authority	Authority	response	Release	webpage	17-Mar-20	19-response
100.		Authority	Authority	NSHA Perioperative	Kelease	webpage	17-Wiai-20	<u>19-lesponse</u>
100.								
				and Interventional				
				Radiology Services				
				During COVID-19				
				Pandemic:				https://www.csnscn.ca/i
				Recommendations for				mages/Perioperative_an
		Nova Scotia		Triage of Urgent,		Publicly		<u>d_IR_Services_During_</u>
		Health	Nova Soctia Health	Benign and Cancer		available		<u>COVID.3.20.4pm_1.pd</u>
	NS	Authority	Authority	Surgery	Guideline	webpage	20-Mar-20	<u>f</u>
101.								https://nshealth.ca/news
		Nova Scotia		Surgical services at		Publicly		/surgical-services-
		Health	Nova Scotia Health	Aberdeen Hospital to	News	available		aberdeen-hospital-
	NS	Authority	Authority	reopen April 11	Release	webpage	9-Apr-20	reopen-april-11
102.							· ·	https://www.nshealth.ca
								/news/nsha-addresses-
								community-clusters-
								document-social-media
								- :~:text=NSHA
								addresses "community
								clusters" document on
								social media,-
				NSHA addresses				Wednesday, April
		Nova Scotia		"community clusters"		Publicly		29&text=We are aware
		Health	Nova Scotia Health	document on social	Name	available		
	NIC				News			of Nova, or spread of
	NS	Authority	Authority	media	Release	webpage	29-Apr-20	<u>COVID-19.</u>

103.								
1001		Nova Scotia				Publicly		https://www.nshealth.ca
		Health	Nova Scotia Health	Preparing for surgery:	Informational	available		/files/preparing-
	NS	Authority	Authority	what to expect	/Handout	webpage	1-Jun-20	surgery-what-expect
104.								https://www.nshealth.ca
		Nova Scotia		COVID-19 service		Publicly		/files/covid-service-
		Health	Nova Scotia Health	reintroduction update		available		reintroduction-update-
	NS	Authority	Authority	#5	Report	webpage	22-Sep-20	<u>5-sept-22pdf</u>
105.								https://www.nshealth.ca
								/sites/nshealth.ca/files/h
				Hip and Knee Action		Publicly		ip-and-knee-action-
		Nova Scotia		Plan Update_October		available		<u>plan-update</u>
	NS	Health	Nova Scotia Health	2020	Report	webpage	1-Oct-20	_oct20_2020.pdf
106.								https://www.nshealth.ca
				COVID-19 requires				/news/covid-19-
		Nova Scotia		teams to rethink how		Publicly		requires-teams-rethink-
		Health		they deliver surgical	News	available		how-they-deliver-
	NS	Authority	Krista Woods	care	Release	webpage	18-Dec-20	surgical-care
107.								https://beta.novascotia.c
								a/sites/default/files/doc
				Budget 2021-22_A fair		Publicly		uments/7-2634/address-
	2.20	Nova Scotia	Minister, Finance	and prosperous path to		available		<u>budget-2021-2022-</u>
	NS	Government	and Treasury Board	balance_budget address	Plan	webpage	25-Mar-21	<u>en.pdf</u>
108.								https://www.nshealth.ca
				Temporary reduction of		5 1 1 1		/news/temporary-
		Nova Scotia		surgeries at QEII,	N T	Publicly		reduction-surgeries-
	210	Health	Nova Scotia Health	Dartmouth General	News	available		<u>qeii-dartmouth-general-</u>
100	NS	Authority	Authority	Hospitals	Release	webpage	23-Apr-21	hospitals
109.								https://www.nshealth.ca
								/news/surgeries-
				Surgeries postponed at		D 1 1' 1		postponed-glace-bay-
		Nova Scotia		Glace Bay, Northside		Publicly		northside-general-
		Health	Nova Scotia Health	General hospitals for	News	available		hospitals-monday-
	NS	Authority	Authority	Monday, Tuesday	Release	webpage	25-Apr-21	<u>tuesday</u>

110.								https://www.nshealth.ca
		Nova Scotia		Temporary service		Publicly		/news/temporary-
		Health	Nova Scotia Health	reductions throughout	News	available		service-reductions-
	NS	Authority	Authority	Nova Scotia	Release	webpage	30-Apr-21	throughout-nova-scotia
111.							•	https://www.nshealth.ca
								/news/nova-scotia-
				Nova Scotia Health				health-resuming-
		Nova Scotia		resuming services		Publicly		services-temporarily-
		Health	Nova Scotia Health	temporarily reduced	News	available		reduced-during-third-
	NS	Authority	Authority	during third wave	Release	webpage	14-Jun-21	wave
112.								https://www.nshealth.ca
				Service reductions				/news/correction-
				continue due to				service-reductions-
		Nova Scotia		increased emergency		Publicly		continue-due-increased-
		Health	Nova Scotia Health	visits and admissions,	News	available		emergency-visits-and-
	NS	Authority	Authority	staffing challenges	Release	webpage	19-Nov-21	admissions-staffing
113.								https://nshealth.ca/news
				QEII will postpone				/qeii-will-postpone-
		Nova Scotia		some non-urgent		Publicly		some-non-urgent-
		Health	Nova Scotia Health	surgeries beginning	News	available		surgeries-beginning-
	NS	Authority	Authority	Monday	Release	webpage	17-Dec-21	monday
114.								https://beta.novascotia.c
				Budget 2022 to 2023:				a/sites/default/files/doc
		~		Solutions for Health		Publicly		uments/6-3059/ftb-bfi-
	NG	Goverenment	Goverenment of	Care, Solutions for		available		<u>044-en-budget-2022-</u>
115	NS	of Nova Scotia	Nova Scotia	Nova Scotians	Plan	webpage	29-Mar-22	<u>2023.pdf</u>
115.		Nova Scotia	Perioperative	Surgical Access and		Publicly		https://www.engage4he
		Health	(Surgical) Services	Quality Improvement		available	19-May-	alth.ca/perioperative-
	NS	Authority	Network	Strategy	Plan	webpage	22	network

116.								1
110.								https://policy.nshealth.c
								a/Site_Published/covid1
				Decision and				<u>9/document_render.asp</u>
				Management Protocol				<u>x?documentRender.IdT</u>
		Nova Scotia		for Surgical Procedures		Publicly		<u>ype=6&documentRend</u>
		Health	Nova Scotia Health	Requiring Anesthesia		available	23-May-	er.GenericField=&docu
	NS	Authority	Authority	during COVID-19	Guideline	webpage	22	mentRender.Id=83387
117.								https://www.nshealth.ca
				Same-day joint				/news/same-day-joint-
				replacement helps				replacements-help-
		Nova Scotia		support access to		Publicly		support-access-
		Health		surgeries during	News	available		surgeries-during-covid-
	NS	Authority	Krista Woods	COVID-19	Release	webpage	16-Oct-22	<u>19</u>
118.								https://novascotia.ca/act
								ionforhealth/docs/action
		Nova Scotia		Action for Health: A		Publicly		-for-health-strategic-
		Health	Nova Scotia Health	Strategic Plan 2022 -		available		plan-for-nova-
	NS	Authority	Authority	2026	Plan	webpage	Undated	scotia.pdf
119.			•					https://www.nshealth.ca
								/sites/nshealth.ca/files/n
						Publicly		sha_ri_annual_report_2
		Nova Scotia				available		020 draft july final pa
	NS	Health	Nova Scotia Health	Annual Report 2020	Report	webpage	Undated	ges.pdf
120.		Northwest		•	*			
		Territories	Northwest	Public Notice -				https://www.nthssa.ca/e
		Health and	Territories Health	NTHSSA - Service		Publicly		n/newsroom/public-
		Social Services	and Social Services	Changes - March 19,	News	available		notice-nthssa-service-
	NT	Authority	Authority	2020	Release	webpage	19-Mar-20	changes-march-19-2020
121.								
		Northwest		COVID-19 Response				https://www.nthssa.ca/s
		Territories	Northwest	Team's (ACRT):				ites/nthssa/files/resourc
		Health and	Territories Health	Pandemic Response		Publicly		es/authoritiescovid19pa
		Social Services	and Social Services	Plan for Health	News	available		ndemicresponseplan_fi
	NT	Authority	Authority	Services	Release	webpage	1-Sep-20	nal_2020.09_web_0.pdf
	111	Authority	Autionity	Services	Kelease	webpage	1-Sep-20	<u>iiai_2020.09_wc0_0.pdi</u> _

122.		Northwest						https://www.nthssa.ca/e
		Territories	Northwest	Public Notice: Service				n/newsroom/public-
		Health and	Territories Health	Level Update for		Publicly		notice-service-level-
		Social Services	and Social Services	Stanton and	News	available		update-stanton-and-
	NT	Authority	Authority	Yellowknife Region	Release	webpage	8-Sep-21	yellowknife-region
123.								https://www.nthssa.ca/e
		Northwest		Update: Service				n/newsroom/updated-
		Territories	Northwest	Reductions to Primary				service-reductions-
		Health and	Territories Health	Care and Stanton		Publicly		primary-care-and-
		Social Services	and Social Services	Hospital in Yellow	News	available		stanton-hospital-
	NT	Authority	Authority	Knife	Release	webpage	12-Jan-22	yellowknife
124.								https://www.nthssa.ca/e
								<u>n/covid-testing -</u>
								:~:text=Tests are
		Northwest						available in your
		Territories	Northwest					<pre>community%3A&text=</pre>
		Health and	Territories Health			Publicly		COVID-19 testing to
		Social Services	and Social Services		Informational	available		inform, ordered by a
	NT	Authority	Authority	COVID Testing	/Handout	webpage	Undated	healthcare provider.
125.								https://www.gov.nu.ca/
								sites/default/files/gn_co
						Publicly		<u>vid-</u>
		Government of	Government of	COVID-19 GN Update	News	available		<u>19_update_april_15_20</u>
	NU	Nunavut	Nunavut	- April 15 2021	Release	webpage	15-Apr-21	<u>21eng.pdf</u>
126.								https://www.gov.nu.ca/
						Publicly		health/news/covid-19-
		Government of	Government of	COVID-19 GN Update	News	available		department-health-
	NU	Nunavut	Nunavut	- December 29 2021	Release	webpage	29-Dec-21	services-update
127.								https://www.cancercare
								ontario.ca/sites/ccocanc
								ercare/files/guidelines/f
				Pandemic Planning		Publicly		ull/PandemicPlanningC
			Cancer Care	Clinical Guideline for		available		linicalGuidelines-
	ON	Ontario Health	Ontario	Patients with Cancer	Guideline	webpage	10-Mar-20	Cancer.pdf

128.								
120.								https://www.health.gov.
								on.ca/en/pro/programs/
			Deputy Minister,					publichealth/coronaviru
			Chief Medical	Ramping Down				s/docs/memos/DM_OH
		Ontario	Officer of Health,	Elective Surgeries and		Publicly		<u>CMOH memo COVI</u>
		Ministry of	President and CEO	Other Non-Emergent		available		D19_elective_surgery_
	ON	Health	Ontario Health	Activities	Memo	webpage	15-Mar-20	March_15_2020.pdf
129.								https://med.uottawa.ca/
								pathology/sites/med.uot
								tawa.ca.pathology/files/
						D 1 1 1		clinical_triage_protocol
				Clinical Triage Protocol		Publicly		<u>_for_major_surge_in_c</u>
				for Major Surge in		available		ovid_pandemic
	ON	Ontario Health	Ontario Health	COVID Pandemic	Memo	webpage	28-Mar-20	<u>march_28_20205.pdf</u>
130.								https://www.ontarioheal
								th.ca/sites/ontariohealth
								/files/2020-04/Ontario
								Health Cancer Care
								Ontario COVID-19
				COVID-19				Supplemental Clinical
				Supplemental Clinical		Publicly		Guidance for Patients
			Cancer Care	Guidance for Patients		available		with Cancer_29Mar20
	ON	Ontario Health	Ontario	with Cancer	Guideline	webpage	29-Mar-20	PDF.pdf
131.								https://www.ontarioheal
								th.ca/sites/ontariohealth
								/files/2020-05/A
				A Measured Approach				Measured Approach to
				to Planning for				Planning for Surgeries
				Surgeries and		Publicly		and Procedures During
			President and CEO	Procedures During the		available	13-May-	the COVID-19
	ON	Ontario Health	Ontario Health	COVID-19 Pandemic	Memo	webpage	20	Pandemic.pdf

132.								https://www.cmto.com/
152.								Wp-
		Ontario		COVID-19 Operational		Publicly		content/uploads/2021/1
		Ministry of	Ontario Ministry of	Requirements: Health		available	26-May-	1/operational_requirem
	ON	Health	Health	Sector Restart	Guideline	webpage	20-May- 20	ents_health_sector.pdf
133.	UN	nealui	пеани	Sector Restart	Guidelille	webpage	20	
155.								https://www.ontarioheal
								th.ca/sites/ontariohealth
								/files/2020-06/COVID-
								<u>19 Infection Prevention</u>
				Infection Prevention				and Control for
				and Control (IPAC) for				Scheduled Surgeries
				scheduled surgeries and		Publicly		and
				procedures during the		available		Procedures_8June2020.
	ON	Ontario Health	Ontario Health	COVID-19 pandemic	Guideline	webpage	8-Jun-20	<u>pdf</u>
134.								https://www.ontarioheal
								th.ca/sites/ontariohealth
								/files/2020-05/A
				Updated - A measured				Measured Approach to
				Approach to Planning				Planning for Surgeries
				for Surgeries and		Publicly		and Procedures During
			President and CEO	Procedures During the		available		the COVID-19
	ON	Ontario Health	Ontario Health	COVID-19 Pandemic	Memo	webpage	15-Jun-20	Pandemic.pdf
135.						I I I I I		https://www.ontarioheal
1001				Optimizing elective				th.ca/sites/ontariohealth
				surgery: virtual care		Publicly		/files/2020-06/Surgical
				supports in the COVID-	Informational	available		Placemat ENGLISH
	ON	Ontario Health	Ontario Health	19 context	/Handout	webpage	18-Jun-20	FINAL PDF.pdf
136.						weepage	10 Juli-20	
130.								https://www.ontarioheal
				Optimizing Care				th.ca/sites/ontariohealth
				Through COVID-19				<u>/files/2020-</u>
				Transmission				10/Optimizing Care
				Scenarios:Recommenda		Publicly		Through COVID-19
				tions from Ontario		available		Transmission
	ON	Ontario Health	Ontario Health	Health	Guideline	webpage	1-Oct-20	Scenarios_EN.pdf

137.								https://www.corhealtho
157.				Actions for Optimizing				ntario.ca/OH-Memo-
				Care Through COVID-		Publicly		Actions-for-
			President and CEO	19 Transmission		available		Optimizing-Care-(Dec-
	ON	Ontario Health	Ontario Health	Scenariors	Memo	webpage	15-Dec-20	15).pdf
138.				COVID-19 Directive #2				COVID-19 Directive #2
				for Health Care				for Health Care
				Providers (Regulated				Providers (Regulated
				Health Professionals or				Health Professionals or
				Persons who operate a				Persons who operate a
				Group Practices of				Group Practices of
				Regulated Health				Regulated Health
				Professionals) Issued				Professionals) Issued
				under Section 77.7 of				under Section 77.7 of
				the Health Protection				the Health Protection
		Ontario	Acting Chief	and Promotion Act		Publicly		and Promotion Act
		Ministry of	Medical Officer of	(HPPA), r.s.o. 1990, c.		available		(HPPA), r.s.o. 1990, c.
	ON	Health	Health	H.7	Memo	webpage	20-Apr-21	H.7
139.								https://news.ontario.ca/
								en/release/1000613/ont
				Ontario ramping up		Publicly		ario-ramping-up-
		Ontario	Ontario	efforts to reduce	News	available		efforts-to-reduce-
	ON	Government	Government	surgical wait times	Release	webpage	28-Jul-21	surgical-wait-times
140.								https://www.health.gov.
								on.ca/en/pro/programs/
		Ontario		Gradual Resumption of		Publicly		publichealth/coronaviru
		Ministry of	Chief Medical	Selected Clinical		available		s/docs/memos/CMOH_
	ON	Health	Officer of Health	Activities	Memo	webpage	1-Feb-22	<u>memo_02012022.pdf</u>
141.								https://www.health.gov.
								on.ca/en/pro/programs/
		Ontario		Resuming Non-Urgent		Publicly		publichealth/coronaviru
		Ministry of	Chief Medical	and Non-Emergent		available		s/docs/memos/CMOH_
	ON	Health	Officer of Health	Care	Memo	webpage	10-Feb-22	memo_02112022.pdf

142.								https://www.health.gov.
1.2.								on.ca/en/pro/programs/
		Ontario		Revocation of CMOH		Publicly		publichealth/coronaviru
		Ministry of	Chief Medical	Directives #1, #2.1, #3,		available		s/docs/memos/CMOH_
	ON	Health	Officer of Health	#4, and #5	Memo	webpage	10-Jun-22	memo_06102022.pdf
143.								https://www.gghorg.ca/
								uncategorized/surgery/i
				Information for patients				nformation-for-patients-
		Guelph		undergoing a surgery or		Publicly		undergoing-a-surgery-
		General	Guelph General	procedure during	Informational	available		or-procedure-during-
	ON	Hospital	Hospital	COVID-19	/Handout	webpage	1-Aug-22	<u>covid-19/</u>
144.								https://www.ontario.ca/
				Plan to Stay Open:		Publicly		page/plan-stay-open-
		Ontario	Ontario	Health System Stability		available		health-system-stability-
	ON	Government	Government	and Recovery	Plan	webpage	18-Aug-22	and-recovery
145.				Fall Preparedness Plan				
				for Health, Long-term				1
				care and Education -				https://files.ontario.ca/
				Keeping Ontarians		D 11' 1		moh-preparing-for-
		Ontario	Ontario	Safe: Preparing for future wayes of		Publicly available		future-waves-of-covid-
	ON	Government	Government	COVID-19	Plan	webpage	30-Sep-20	<u>19-en-2020-09-30-</u> v1.pdf
146.		Sunnybrook		Information for patients	r Iall	webpage	30-Sep-20	https://sunnybrook.ca/c
140.		Health		undergoing surgery or		Publicly		ontent/?page=novel-
		Sciences	Sunnybrook Health	procedures during	Informational	available		coronavirus-covid-19-
	ON	Centre	Sciences Centre	COVID-19	/Handout	webpage	Undated	surgery-procedure
147.					/ Hundout	weepuge	Chautea	https://www.oakvalleyh
1.7.								ealth.ca/clinics-
						Publicly		departments/surgery/yo
		Oak Valley		Your surgical care	Informational	available		ur-surgical-care-
	ON	Health	Oak Valley Health	journey	/Handout	webpage	Undated	journey/
148.		Queen	ľ	· · ·				
		Elizabeth	Provincial Chief of	QEH OR Meeting		Relevant		
	PE	Hospital	Surgery	Highlights	Memo	department	22-Jul-20	NA

149.								https://www.princeedw
								ardisland.ca/en/news/he
				Health PEI reducing				alth-pei-reducing-some-
		Government of	Government of	some surgeries and		Publicly		surgeries-and-services-
		Prince Edward	Prince Edward	services to maintain		available		to-maintain-hospital-
	PE	Island	Island	hospital capacity	Report	webpage	28-Jan-22	<u>capacity</u>
150.								https://www.princeedw
								ardisland.ca/en/news/ca
				Cataract surgeries				taract-surgeries-
		Government of	Government of	reinstated, fewer		Publicly		reinstated-fewer-
		Prince Edward	Prince Edward	surgical delays		available		surgical-delays-
	PE	Island	Island	expected this week	Report	webpage	7-Feb-22	expected-this-week
151.		Queen						
		Elizabeth	Provincial Chief of	QEH OR AND		Relevant		
	PE	Hospital	Surgery	COVID-19 PLAN	Guideline	department	27-Mar-20	NA
152.		Queen		COVID-19 crisis				
		Elizabeth	Provincial Chief of	preparation in the QEH		Relevant		
	PE	Hospital	Surgery	OR	Guideline	department	31-Mar-20	NA
153.		Queen					Undated	
		Elizabeth	Provincial Chief of	COVID-19 and the		Relevant	(March	
	PE	Hospital	Surgery	QEH OR	Memo	department	2020)	NA
154.		Queen		Untitled_table showing			Undated	
		Elizabeth	Provincial Chief of	examples of triage		Relevant	(March	
	PE	Hospital	Surgery	bands	Guideline	department	2020)	NA
155.				Resumption of high-				
				priority and elective				
		Queen		surgeries in PEI during				
		Elizabeth	Provincial Chief of	the COVID-19		Relevant		
	PE	Hospital	Surgery	pandemic	Plan	department	29-Apr-20	NA
156.			Provincial Chief of	Surgical Oncology on		Relevant		
	PE	PEI Health	Surgery	PEI	Report	department	10-Jul-20	NA

157.				Decision and				
				management protocol				
				for surgical procedures				
				requiring general				
			Nova Scotia Health	anesthesia during		Relevant	23-May-	
	PE	NSHA	Authority	COVID-19	Guideline	department	22	NA
158.						•		
		Ministry of						
		Health and	Ministry of Health	Operating Room		Relevant		
	QC	Social Services	and Social Services	Committee-COVID-19	Memo	department	17-Mar-20	NA
159.		Minister of						
		Ministry of	Information			Dalaant		
	00	Health and		COVID-19 Bulletin -	N	Relevant	17.14 00	NT A
1.00	QC	Social Services	Technology Branch	Telehealth #2	Memo	department	17-Mar-20	NA
160.		Ministry of		Memo_20-MS-00496-				
		Health and	Ministry of Health	30_LET_Bloc		Relevant		
	QC	Social Services	and Social Services	opératoire	Memo	department	20-Mar-20	NA
161.						aopartment	20 10141 20	
101.		Ministry of		Memo_20-MS-00496-				
		Health and	Ministry of Health	30_PDG_Bloc		Relevant		
	QC	Social Services	and Social Services	opératoire	Memo	department	23-Mar-20	NA
162.								
		Ministry of		Memo_20-MS-00496-				
		Health and	Ministry of Health	83_PDG_Bloc		Relevant		
	QC	Social Services	and Social Services	opératoire	Memo	department	25-Mar-20	NA
163.				Release Plan and				
				Levels of Activities in				
		Ministry of		Cancerology in the				
		Health and	Quebec Cancer	Situation of the		Relevant		
	QC	Social Services	Program	COVID-19 Pandemic	Guideline	department	1-Apr-20	NA
164.				Memo_20-MS-02502-				
				04_LET_PDG-				
		Ministry of		DSP_Bloc				
		Health and	Ministry of Health	opératoire_Direct_COV		Relevant		
	QC	Social Services	and Social Services	ID-19	Memo	department	1-Apr-20	NA

165.				Memo_20-MS-02502-				
		Ministry of		33_LET_PDG_Protecti				
		Health and	Ministry of Health	on of patients and		Relevant		
	QC	Social Services	and Social Services	nursing staff	Memo	department	3-Apr-20	NA
166.		Ministry of		Memo_20-MS-02502-				
		Health and	Ministry of Health	52_LET_PDG_Bloc		Relevant		
	QC	Social Services	and Social Services	opératoire	Memo	department	7-Apr-20	NA
167.		Social Scivices		Recommendations for		department	<i>1-M</i> p1-20	
107.				patient prioritization by				
		Ministry of		tumor site in the context				
		Health and	Ministry of Health	of the COVID-19		Relevant		
	QC	Social Services	and Social Services	pandemic	Guideline	department	14-Apr-20	NA
168.	X -		General Directorate	F			r	
			of Academic,					
			,					
			Medical, Nursing and Pharmaceutical					
		Ministerrof	Affairs					
		Ministry of Health and	Allalis	Additional Load		Relevant		
					Mama		22 4 mm 20	NT A
169.	QC	Social Services		Shedding 5th Wave	Memo	department	22-Apr-20	NA
169.		Ministry of		Memo_20-MS-02908-				
		Health and	Ministry of Health	96 LET PDG Activité		Relevant	13-May-	
	QC	Social Services	and Social Services	s spécialisées délestées	Memo	department	20	NA
170.		McGill						
		University	McGill University	COVID-19 Resumption		Relevant	28-May-	
	QC	Health Centre	Health Centre	of Activities	Guideline	department	20	NA
171.			COVID-19 Clinical	Prioritizing Surgery				
		Ministry of	Steering	During the COVID-19				
		Health and	Committee	Pandemic: the Quebec		Relevant		
	QC	Social Services	Working Group	guidelines	Guideline	department	12-Jan-21	NA
172.		Million						
		Ministry of		5/1 W G 1				
		Health and	Assistant Deputy	5th Wave Surgical		Relevant	20 D 21	DI A
	QC	Social Services	Minister	theatre load shedding	Memo	department	20-Dec-21	NA

173.				Opinion of the				
				Committee on				
				Nosocomial Infections				
		National	Committee on	of Quebec: Operation				
		Institute of	Nosocomial	with suspected or				
		Public Health	Infections of	confirmed cases of		Relevant		
	QC	of Quebec	Quebec	COVID	Guideline	department	Undated	NA
174.	<u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u></u>		240000	Management of				
		Universite de	Universite de	COVID-19 patient in		Relevant		
	QC	Sherbrooke	Sherbrooke	the operating room	Guideline	department	Undated	NA
175.	<u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u></u>	Shererooke		Recommendations for		aopartinont		
1701				intubation in the				
		Ministry of		operating room of				
		Health and	Ministry of Health	confirmed or suspected		Relevant		
	QC	Social Services	and Social Services	COVID-19 patients	Guideline	department	Undated	NA
176.	X ²	Saskatchewan						
170.		Health	Saskatchewan	Pandemic Operation		Relevant		
	SK	Authority	Health Authority	Planning Matrix	Guideline	department	13-Mar-20	NA
177.				Cancellation/postponem				
				ent of non-urgent				
				procedures, clinics,				
				surgeries,				
		Saskatchewan		appointments, adult day				
		Health		programs in Special		Relevant		
	SK	Authority	Provincial heads	Care Homes	Memo	department	18-Mar-20	NA
178.				Unnamed Flow Chart				
		Saskatchewan		for Surgery for				
		Health	Saskatchewan	COVID-19 positive		Relevant		
	SK	Authority	Health Authority	patients	Guideline	department	19-Mar-20	NA
179.			· · · · ·	Pre-operative				
				guidelines for suspected				
		Saskatchewan		or confirmed COVID-				
		Health	Saskatchewan	19 patients coming to		Relevant		
	SK	Authority	Health Authority	the operating room	Guideline	department	19-Mar-20	NA

180.				Infection Prevention				
				and Control (IPC)				
				Protocol for Surgical				
				Patients During the				
		Saskatchewan		COVID-19 Pandemic:				
		Health	Saskatchewan	Adults and Older		Relevant		
	SK	Authority	Health Authority	Adults and Obstetrics	Guideline	department	9-Apr-20	NA
181.			•	Algorithm for				
				Operative Management				
		Saskatchewan		of Adult Surgical				
		Health	Saskatchewan	Patients during		Relevant		
	SK	Authority	Health Authority	COVID-19 Pandemic	Guideline	department	17-Apr-20	NA
182.			Director of			1	· ·	
		Saskatchewan	infection	Temporary Negative				
		Health	Prevention and	Pressure and		Relevant		
	SK	Authority	Control	Anterooms	Memo	department	10-Jun-20	NA
183.				Dismantling of		1		
			Provincial	temporary negative				
		Saskatchewan	Infection	pressure rooms due to				
		Health	Prevention and	lack of evidence		Relevant		
	SK	Authority	Control	supporting neccesity	Memo	department	15-Jun-20	NA
184.		Saskatchewan		Service Reduction				
		Health	Saskatchewan	Decision Making and		Relevant		
	SK	Authority	Health Authority	Communication	Guideline	department	19-Oct-20	NA
185.				Protocol for Operative				
		Saskatchewan		Management of				
		Health	Saskatchewan	Surgical Patients (ALL		Relevant		
	SK	Authority	Health Authority	Ages)	Guideline	department	30-Nov-20	NA
186.			Lori Garchinski,					
			Executive Director,					
			Provincial					
			Programs, and					
			Petrina McGrath	Airway/protected				
		Saskatchewan	and Dr. Michael	CODE BLUE response				
		Health	Kelly, EOC Safety	plan for patients during		Relevant		
	SK	Authority	Officers	COVID-19 pandemic	Memo	department	1-Dec-20	NA

187.				Protocol for Operative				
		Saskatchewan		Management of				
		Health	Saskatchewan	Surgical Patients (ALL		Relevant		
	SK	Authority	Health Authority	Ages)_updated	Guideline	department	22-Dec-20	NA
188.		Saskatchewan		Surgical Response to		•		
		Health	Saskatchewan	the New Vaccine		Relevant		
	SK	Authority	Health Authority	Framework	Memo	department	16-Feb-21	NA
189.		2	ž	Recommendations for		•		
				delaying elective				
		Saskatchewan		surgery for patients				
		Health	Saskatchewan	recovering from		Relevant		
	SK	Authority	Health Authority	COVID-19	Guideline	department	3-Jun-21	NA
190.		University of						
		Saskatchewan						
		and	University of	Department of Surgery				
		Saskatchewan	Saskatchewan and	4th Wave COVID-19				
		Health	Saskatchewan	Guidelines: 3-week &		Relevant		
	SK	Authority	Health Authority	6-week Urgent Cases	Guideline	department	6-Oct-21	NA
191.								https://www.saskatche
								wan.ca/government/ne
								ws-and-
				Province announces				media/2021/december/0
				plans to eliminate				9/province-announces-
				COVID-19 surgical		Publicly		plans-to-eliminate-
		Government of	Government of	backlog and expand	News	available		covid-surgical-backlog-
	SK	Saskatchewan	Saskatchewan	ICU	Release	webpage	9-Dec-21	and-expand-icu
192.								https://www.saskatche
								wan.ca/residents/health/
								accessing-health-care-
						Publicly		services/surgery/surgica
		Government of	Government of	Surgical Performance	News	available	26-May-	<u>l-performance-and-</u>
	SK	Saskatchewan	Saskatchewan	and Wait Times	Release	webpage	22	<u>wait-times</u>
193.		Saskatchewan		Frequently Asked				
		Health	Saskatchewan	Questions: COVID-19	Informational	Relevant		
	SK	Authority	Health Authority	Testing Before Surgery	/Handout	department	1-Jul-22	NA

194.								https://www.saskatche
								wan.ca/-/media/news-
								release-
						Publicly		backgrounders/2022/jul
		Government of	Government of	Surgical Update -	News	available		/surgical-status-
105	SK	Saskatchewan	Saskatchewan	Backgrounder	Release	webpage	1-Jul-22	update.pdf
195.		Saskatchewan		COVID-19 Health				
		Health	Saskatchewan	Service Monitoring and		Relevant		
	SK	Authority	Health Authority	Reduction Framework	Guideline	department	6-Nov-20	NA
196.								https://pubsaskdev.blob.
								core.windows.net/pubsa
						Publicly		<u>sk-</u>
		Ministry of		Ministry of Health		available	Undated	prod/134520/HealthPla
	SK	Health	Ministry of Health	Business Plan 2022-23	Plan	webpage	2022	<u>n2022-23.pdf</u>
197.								https://www.saskhealth
						D 1 1 1		authority.ca/sites/defaul
		Saskatchewan	0 1 / 1			Publicly	TT 1 / 1	t/files/2022-07/Report-
	SK	Health	Saskatchewan Health Authority	Annual Report to the Legislature 2021 - 2022	Danant	available	Undated 2022	CEC-SHA-Annual- 2021-22.pdf
198.	SK	Authority	Health Authority	Legislature 2021 - 2022	Report	webpage	2022	<u>2021-22.pd1</u>
198.								https://www.saskatche
								wan.ca/-/media/news-
								archive/2009/october/2
								9/work-begins-on-
								improving-surgical-
		Saskatchewan	G 1 / 1	Putting Patients First:		Publicly		care-and-reducing-wait-
	OIZ.	Health	Saskatchewan	Eliminating the	DI	available		times/surgical-care-and-
100	SK	Authority	Health Authority	Surgical Backlog	Plan	webpage	Undated	wait-times.pdf
199.								https://www.saskatche
								wan.ca/-/media/news-
				Toursets to Adduess		Dublishe		release-
		Covernment	Government of	Targets to Address		Publicly available		backgrounders/2021/de
	SK	Government of Saskatchewan	Saskatchewan	Surgical Backlog and ICU expansion	Plan		31-Dec-21	<u>c/service-resumption-</u> backgrounder.pdf
	JV	Saskatchewah	Saskatchewan	ICU expansion	r läll	webpage	51-Dec-21	backgrounder.put

200.				COVID-19 Evidence				
2000		University of		Support Team Rapid				
		Saskatchewan		Review Report: What is				
		and	University of	the evidence on timing				
		Saskatchewan	Saskatchewan and	and outcomes of				
		Health	Saskatchewan	elective surgery after a		Relevant		
	SK	Authority	Health Authority	COVID infection?	Report	department	Undated	NA
201.		Saskatchewan	Theatth Flatholity			department	Chauca	
2011		Health	Saskatchewan	COVID-19 Testing	Informational	Relevant		
	SK	Authority	Health Authority	Prior to Surgery	/Handout	department	Undated	NA
202.		Yukon				Publicly		https://yukonhospitals.c
		Hospital	Yukon Hospital		Informational	available		a/en/about-us/covid-19-
	YT	Corporation	Corporation	COVID-19 Updates	/Handout	webpage	24-Oct-22	updates
203.				•				https://www.canada.ca/
								en/department-
				Canada commits \$2				finance/news/2022/03/c
				billion in additional				anada-commits-2-
				health care funding to				billion-in-additional-
				clear backlogs and				health-care-funding-to-
				support hundreds of		Publicly		clear-surgery-and-
		Government of	Department of	thousands of additional	News	available	25-	diagnostics-
	Federal	Canada	Finance	surgeries	Release	webpage	Mar.2022	backlogs.html
204.								<u>C</u>
		Canadian						
		Institute for	Canadian Institute			Publicly		https://www.cihi.ca/en/
		Health	for Health	Canadian COVID-19		available		canadian-covid-19-
	Federal	Information	Information	intervention timeline	Report	webpage	13-Oct-22	intervention-timeline
205.								COVID-19
								epidemiology update:
								Key updates —
								Canada.ca Canada.ca ·
						Publicly		https://health-
		Government of	Government of	COVID-19		available		infobase.canada.ca >
	Federal	Canada	Canada	epidemiology update	Report	webpage	30-Oct-22	<u>covid-19</u>