

**Article title:** Effective Partnerships Between Local Councils and Health Departments: Lessons From a Disadvantaged Region of Sydney, Australia

**Journal name:** International Journal of Health Policy and Management (IJHPM)

**Authors' information:** Karla Jaques<sup>1,2,3\*</sup>, Raquiba Jahan Khan<sup>3</sup>, Christopher Browne<sup>4</sup>, Maria Beer<sup>5</sup>, Karen Wardle<sup>6</sup>, Jennie Pry<sup>4</sup>, Susan Gibbeson<sup>7</sup>, Edith Barnes<sup>8</sup>, Tim Hayes<sup>9</sup>, Patrick Harris<sup>10</sup>

<sup>1</sup>Centre for Health Equity Training, Research and Evaluation, University of New South Wales, Sydney, NSW, Australia.

<sup>2</sup>International Centre for Future Health Systems, Sydney, NSW, Australia.

<sup>3</sup>Population Health, South Western Sydney Local Health District, Sydney, NSW, Australia.

<sup>4</sup>Healthy Places, Population Health, South Western Sydney Local Health District, Liverpool, NSW, Australia.

<sup>5</sup>Collaboration Unit, Population Health, South Western Sydney Local Health District, Liverpool, NSW, Australia.

<sup>6</sup>Health Promotion, Population Health, South Western Sydney Local Health District, Sydney, NSW, Australia.

<sup>7</sup>Fairfield City Council, Fairfield, NSW, Australia.

<sup>8</sup>Wollondilly Shire Council, Picton, NSW, Australia.

<sup>9</sup>Liverpool City Council, Liverpool, NSW, Australia.

<sup>10</sup>International Centre for Future Health Systems, University of New South Wales, Sydney, NSW, Australia.

**\*Correspondence to:** Karla Jaques; Email: [k.jaques@unsw.edu.au](mailto:k.jaques@unsw.edu.au)

**Citation:** Jaques K, Khan RJ, Browne C, et al. Effective partnerships between local councils and health departments: lessons from a disadvantaged region of Sydney, Australia. Int J Health Policy Manag. 2025;14:9045. doi:[10.34172/ijhpm.9045](https://doi.org/10.34172/ijhpm.9045)

**Supplementary file 1.** Semi Structured Interview Guide

Internal Stakeholders	External Stakeholders
<ol style="list-style-type: none"> <li>1. Background (discipline, years of working, role, relation to the partnerships [note which one])</li> <li>2. What do you think the Partnership[s] are trying to achieve in terms of outcomes for health and wellbeing?</li> <li>3. Have they been successful in this?               <ol style="list-style-type: none"> <li>a. If so, how (give examples)</li> <li>b. If not, why not?</li> </ol> </li> <li>4. What contributes (or limits) to the success in terms of health and wellbeing outcomes?</li> <li>5. Are there any set indicators for health &amp; wellbeing outcomes?               <ol style="list-style-type: none"> <li>a. If yes, what are these?</li> </ol> </li> <li>6. Can you please talk about the issues of sustainability, do you think the outcomes are sustainable?</li> <li>7. Is equity/health equity considered at all in terms of outcomes?               <ol style="list-style-type: none"> <li>a. Do you think there are equitable outcomes?</li> </ol> </li> <li>8. Do you think the partnership[s] contributes to develop, and facilitates a better reciprocal capability and collaboration for each partner organisation?               <ol style="list-style-type: none"> <li>a. If yes, how? (give examples)</li> <li>b. If no, why?</li> </ol> </li> <li>9. Are these capabilities and collaborations shared equally between organisations?</li> <li>10. In terms of the partnerships functioning, what do you think is working</li> </ol>	<ol style="list-style-type: none"> <li>1. Background (discipline, years of working, role, relation to partnership[s])</li> <li>2. What has been your involvement in the partnerships between councils and the health sector in SWS?</li> <li>3. What do you think the partnership[s] are trying to achieve in terms of outcomes for health and wellbeing in South Western Sydney?</li> <li>4. Do you think the partnership[s] have been effective?               <ol style="list-style-type: none"> <li>a. If yes, how?</li> <li>b. If no, why not?</li> </ol> </li> <li>5. Do you think this partnership[s] has the potential to work elsewhere or be scaled up?               <ol style="list-style-type: none"> <li>a. Other local government/health district setting, and</li> <li>b. State and federal level.</li> </ol> </li> <li>6. Is there anyone who you would suggest we talk to about this?</li> <li>7. Are you aware of any similar partnership arrangements between local councils and other agencies that co-fund joint positions?</li> </ol>

<p>well/contributing to success or not working well?</p> <ul style="list-style-type: none"><li>a. Please talk about what is not working well (limiting success) and why/how.</li><li>b. If it is working well, why/how?</li></ul> <p>11. In your opinion, how does the partnership impact the Council business and Health District business (e.g., policy, practices and programs)?</p> <p>12. Do you think this partnership model has the potential to work elsewhere?</p> <ul style="list-style-type: none"><li>a. For example, in other local government/health district settings, and State.</li></ul> <p>13. Are you aware if other LHDs are working in partnership with their local councils to improve population health outcomes?</p> <ul style="list-style-type: none"><li>a. If so, please describe.</li></ul>	
--	--